



December 6, 2021

Honorable Chesley Sullenberger  
United States Ambassador  
International Civil Aviation Organization  
999 Robert-Bourassa Boulevard, Suite 14.10  
Montreal, Quebec, Canada H3C 5J9

Dear Ambassador Sullenberger,

Congratulations on your recent Senate confirmation to serve as our Ambassador to ICAO. I am very excited for you and have every confidence that you will be an exemplary representative for the United States and aviation on a global scale.

As President and CEO of the Aircraft Owners and Pilots Association (AOPA) in the United States and President of the International Council of Aircraft Owners and Pilots Associations (IAOPA), I look forward to working with you on behalf of the world's general aviation community.

IAOPA includes affiliate organizations from 82 countries and represents the interests of more than 470,000 general aviation pilots around the world. The organization was accorded status by ICAO in 1964 and we work together to help protect and grow the general aviation community and ICAO plays a significant role in our successes.

Again, congratulations. I look forward to meeting with you in the near future to discuss our interests currently before ICAO.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Baker", followed by a long horizontal line extending to the right.

Mark Baker  
President